## 2019 Summary Results of Confidential Evaluation of Board Performance

|  |       | Somewhat | Somewhat |          |
|--|-------|----------|----------|----------|
| Criteria   | Agree | Agree    | Disagree | Disagree |
| Board members have a shared understanding          | 4     | 4        |          |          |
| of the mission and purpose of the Authority.       |       |          |          |          |
| The policies, practices and decisions of the       | 5     | 3        |          |          |
| Board are always consistent with this mission.     |       |          |          |          |
| Board members comprehend their role and            | 3     | 4        | 1        |          |
| fiduciary responsibilities and hold themselves     |       |          |          |          |
| and each other to these principles.                |       |          |          |          |
| The Board has adopted policies, by-laws, and       | 5     | 3        |          |          |
| practices for the effective governance,            |       |          |          |          |
| management and operations of the Authority         |       |          |          |          |
| and reviews these annually.                        |       |          |          |          |
| The Board sets clear and measurable                | 3     | 5        |          |          |
| performance goals for the Authority that           |       |          |          |          |
| contribute to accomplishing its mission.           |       |          |          |          |
| The decisions made by Board members are            | 7     | 1        |          |          |
| arrived at through independent judgment and        |       |          |          |          |
| deliberation, free of political influence or self- |       |          |          |          |
| interest.  |       |          |          |          |
| Individual Board members communicate               | 6     | 1        |          | 1        |
| effectively with executive staff so as to be well  |       |          |          |          |
| informed on the status of all important issues.    |       |          |          |          |
| Board members are knowledgeable about the          | 4     | 3        | 1        |          |
| Authority's programs, financial statements,        |       |          |          |          |
| reporting requirements, and other transactions.    |       |          |          |          |
| The Board meets to review and approve all          | 5     | 3        |          |          |
| documents and reports prior to public release      |       |          |          |          |
| and is confident that the information being        |       |          |          |          |
| presented is accurate and complete.                |       |          |          |          |
| The Board knows the statutory obligations of       | 6     | 1        | 1        |          |
| the Authority and if the Authority is in           |       |          |          |          |
| compliance with state law.                         |       |          |          |          |
| Board and committee meetings facilitate open,      | 8     |          |          |          |
| deliberate and thorough discussion, and the        |       |          |          |          |
| active participation of members.                   |       |          |          |          |
| Board members have sufficient opportunity to       | 5     | 3        |          |          |
| research, discuss, question and prepare before     |       |          |          |          |
| decisions are made and votes taken.                |       |          |          |          |
| Individual Board members feel empowered to         | 6     | 2        |          |          |
| delay votes, defer agenda items, or table          |       |          |          |          |
| actions if they feel additional information or     |       |          |          |          |
| discussion is required.                            |       |          |          |          |
| The Board exercises appropriate oversight of       | 5     | 2        | 1        |          |
| the CEO and other executive staff, including       |       |          |          |          |
| setting performance expectations and               |       |          |          |          |
| reviewing performance annually.                    |       |          |          |          |
| The Board has identified the areas of most risk    | 5     | 2        |          | 1        |
| to the Authority and works with management to      |       |          |          |          |
| implement risk mitigation strategies before        |       |          |          |          |
| problems occur.                                    |       |          |          |          |
| Board members demonstrate leadership and           | 5     | 2        | 1        |          |
| vision and work respectfully with each other.      |       |          |          |          |

Name of Authority: **Counties of Warren and Washington Civic Development Corporation** 5 Warren Street, Suite 210, Glens Falls, NY 12801

Date Completed: As of 2/2020